

VICOM LTD

Company Registration No.: 198100320K

Financial Statements and Dividend Announcement for the year ended 31 December 2018

The Board of Directors announces the audited results of the Group for the year ended 31 December 2018.

1 GROUP INCOME STATEMENT

	Group			
	FY 2018	Ir FY 2018 FY 2017 (D		
	\$'000	\$'000	%	
Revenue	100,063	97,034	3.1	
Other income *	7,743	-	n.m.	
Staff costs	44,857	43,558	3.0	
Depreciation and amortisation	6,424	6,242	2.9	
Premises costs	3,700	3,644	1.5	
Contract services	3,395	3,541	(4.1)	
Materials and consumables	2,461	2,515	(2.1)	
Repairs and maintenance costs	1,669	1,699	(1.8)	
Utilities and communication costs	1,507	1,405	7.3	
Other operating costs	4,083	3,965	3.0	
Total operating costs	68,096	66,569	2.3	
Operating profit	39,710	30,465	30.3	
Interest income	1,427	1,511	(5.6)	
Profit before taxation	41,137	31,976	28.6	
Taxation	(5,978)	(5,042)	18.6	
Profit after taxation	35,159	26,934	30.5	
Attributable to:				
Shareholders of the Company	34,700	26,503	30.9	
Non-controlling interests	459_	431_	6.5	
	35,159	26,934	30.5	

^{*} Other Income was derived from net gain on the Surrender of Lease of the Property at 18 Teban Gardens Crescent to Jurong Town Corporation.

2 STATEMENTS OF FINANCIAL POSITION

		Group			Company	
	31 Dec 2018	31 Dec 2017	1 Jan 2017	31 Dec 2018	31 Dec 2017	1 Jan 2017
	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000
<u>ASSETS</u>						
Current assets						
Cash and cash equivalents	104,097	107,514	105,681	74,627	104,180	102,955
Trade receivables	16,857	13,417	13,259	2,334	2,294	2,125
Other receivables and prepayments	1,638	1,686	1,948	1,012	1,135	965
Inventories	28	20	21		 .	
Total current assets	122,620	122,637	120,909	77,973	107,609	106,045
Non-current assets				07.044	05.044	05.044
Subsidiaries	-	-	-	25,941	25,941	25,941
Associate	25	25	25	-	-	-
Club memberships	155	187	219	155	187	219
Vehicles, premises and equipment	56,089	45,373	47,164	21,885	23,162	24,668
Goodwill Total non-current assets	11,325 67,594	11,325 56,910	11,325 58,733	47,981	49,290	50,828
Total assets	190,214	179,547	179,642	125,954	156,899	156,873
LIABILITIES AND EQUITY						
Current liabilities						
Trade and other payables	22,804	22,872	21,298	6,757	6,057	5,168
Due to subsidiaries	-	-	-	15,704	38,832	36,194
Income tax payable	6,890	5,449	5,752	3,676	3,331	3,029
Total current liabilities	29,694	28,321	27,050	26,137	48,220	44,391
Non-current liability						
Provision for relocation costs	7,053	-	-	-	-	-
Deferred tax liabilities	1,661	1,917	1,769	244	282	263
Total non-current liabilities	8,714	1,917	1,769	244	282	263
Total liabilities	38,408	30,238	28,819	26,381	48,502	44,654
Capital, reserves and						
non-controlling interests	26 204	26.204	26.204	26.204	26 204	26 204
Share capital	36,284	36,284	36,284	36,284	36,284	36,284
Other reserves	3,073 21	3,073	3,073	3,073	3,073	3,073
Foreign currency translation reserve Accumulated profits	111,456	6 108,969	- 110,495	60,216	69,040	72,862
Equity attributable to	111,430	100,909	110,495	00,210	09,040	12,002
shareholders of the Company	150,834	148,332	149,852	99,573	108,397	112,219
Non-controlling interests	972	977	971	-	-	
Total equity	151,806	149,309	150,823	99,573	108,397	112,219
Total liabilities and equity	190,214	179,547	179,642	125,954	156,899	156,873

3 AGGREGATE AMOUNT OF GROUP'S BORROWINGS

NIL

Details of any collateral

NIL

4 GROUP CASH FLOW STATEMENT

	Group		
	FY 2018 FY 20 ⁻		
	\$'000	\$'000	
Operating activities			
Profit before taxation	41,137	31,976	
Adjustments for:			
Depreciation and amortisation	6,424	6,242	
Interest income	(1,427)	(1,511)	
Gain on disposal of vehicles, premises and equipment			
and surrender of lease	(14,813)	(15)	
Provision for relocation costs	7,053	-	
Allowance for expected credit losses	305	272	
Operating cash flows before movements in working capital	38,679	36,964	
Changes in working capital	(3,824)	1,514	
Cash generated from operations	34,855	38,478	
Income tax paid	(4,793)	(5,197)	
Net cash from operating activities	30,062	33,281	
Investing activities			
Purchase of vehicles, premises and equipment	(26,197)	(4,410)	
Proceeds from disposal of vehicles, premises and equipment	,	, ,	
and surrender of lease	23,901	21	
Interest received	1,478	1,404	
Net cash used in investing activities	(818)	(2,985)	

Group	
FY 2018	FY 2017
\$'000	\$'000
(464)	(425)
(32,213)	(28,029)
(32,677)	(28,454)
16	(9)
(3,417)	1,833
	105,681
104,097	107,514
	\$'000 (464) (32,213) (32,677)

5 GROUP COMPREHENSIVE INCOME STATEMENT

	Group		
	FY 2018	FY 2017	
	\$'000	\$'000	
Profit after taxation	35,159	26,934	
Items that may be reclassified subsequently to profit or loss			
Exchange differences arising on translation			
of foreign operations	15	6	
Other comprehensive income for the year	15	6	
Total comprehensive income for the year	35,174	26,940	
Total comprehensive income attributable to:			
Shareholders of the Company	34,715	26,509	
Non-controlling interests	459	431	
	35,174	26,940	

6 STATEMENTS OF CHANGES IN EQUITY

Consolidated Statement of Changes in Equity for the year ended 31 December 2018:

_				Group			
_	Α	ttributable	to shareholde	ers of the Compa	ny		
	Share capital	Other reserves	Foreign currency translation reserve	Accum ulated profits	Total	Non- controlling interests	Total equity
-	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000
Balance at 1 January 2017 (as previously reported)	36,284	3,073	(265)	110,760	149,852	971	150,823
Reclassification on adoption of SFRS(I)1 *	-	-	265	(265)	-	-	-
Balance at 1 January 2017	36,284	3,073	-	110,495	149,852	971	150,823
Total comprehensive income for the year							
Profit for the year	-	-	-	26,503	26,503	431	26,934
Other comprehensive income for the year	-	-	6	-	6	-	6
Total	-	-	6	26,503	26,509	431	26,940
Transactions recognised directly in equity							
Payment of dividends	-	-	-	(28,029)	(28,029)	-	(28,029)
Total	-	-	-	(28,029)	(28,029)	-	(28,029)
Payments to non-controlling interests	-	-	-	-	-	(425)	(425)
Balance at 31 December 2017	36,284	3,073	6	108,969	148,332	977	149,309
Total comprehensive income for the year							
Profit for the year	-	-	-	34,700	34,700	459	35,159
Other comprehensive income for the year	-	-	15	-	15	-	15
Total	-	-	15	34,700	34,715	459	35,174
Transactions recognised directly in equity							
Payment of dividends	-	-	-	(32,213)	(32,213)	-	(32,213)
Total	-	-	-	(32,213)	(32,213)	-	(32,213)
Payments to non-controlling interests	-	-	-	-	-	(464)	(464)
Balance at 31 December 2018	36,284	3,073	21	111,456	150,834	972	151,806

^{*} The Group has adopted SFRS(I)s on 1 January 2018 and has applied the option to reset the cumulative foreign currency translation differences for all foreign operations to zero at the date of transition to SFRS(I) on 1 January 2017. Please refer to paragraph 10 for further details.

Statement of Changes in Equity of the Company for the year ended 31 December 2018:

	Company				
	Share capital	Other reserves	Accumulated profits	Total equity	
	\$'000	\$'000	\$'000	\$'000	
Balance at 1 January 2017	36,284	3,073	72,862	112,219	
Profit for the year, representing total comprehensive income for the year		-	24,207	24,207	
Transactions recognised directly in equity					
Payment of dividends	-	-	(28,029)	(28,029)	
Total	_	-	(28,029)	(28,029)	
Balance at 31 December 2017	36,284	3,073	69,040	108,397	
Profit for the year, representing total comprehensive income for the year		_	23,389	23,389	
Transactions recognised directly in equity					
Payment of dividends	-	-	(32,213)	(32,213)	
Total		-	(32,213)	(32,213)	
Balance at 31 December 2018	36,284	3,073	60,216	99,573	

7 CHANGES IN COMPANY'S SHARE CAPITAL

Share Capital

During the year ended 31 December 2018, no new ordinary shares were issued by the Company.

As at 31 December 2018, the total number of issued shares was 88,642,000 (31 December 2017: 88,642,000).

The Company does not hold any treasury shares as at 31 December 2018.

8 AUDITOR'S REPORT

INDEPENDENT AUDITOR'S REPORT TO THE MEMBERS OF VICOM LTD

Report on the Audit of the Financial Statements

Opinion

We have audited the accompanying Financial Statements of VICOM Ltd (the "Company") and its subsidiaries (the "Group") which comprise the Statements of Financial Position of the Group and the Company as at 31 December 2018, and the Income Statement, Comprehensive Income Statement, Statement of Changes in Equity and Cash Flow Statement of the Group and Statement of Changes in Equity of the Company for the year then ended, and notes to the Financial Statements, including a summary of significant accounting policies.

In our opinion, the Consolidated Financial Statements of the Group and the Statement of Financial Position and Statement of Changes in Equity of the Company are properly drawn up in accordance with the provisions of the Companies Act, Chapter 50 (the "Act") and Singapore Financial Reporting Standards (International) ("SFRS(I)s") so as to give a true and fair view of the financial position of the Group and of the Company as at 31 December 2018 and of the financial performance, changes in equity and cash flows of the Group and of the changes in equity of the Company for the year ended on that date.

Basis for Opinion

We conducted our audit in accordance with Singapore Standards on Auditing ("SSAs"). Our responsibilities under those standards are further described in the *Auditor's Responsibilities for the Audit of the Financial Statements* section of our report. We are independent of the Group in accordance with the Accounting and Corporate Regulatory Authority ("ACRA") *Code of Professional Conduct and Ethics for Public Accountants and Accounting Entities* ("ACRA Code") together with the ethical requirements that are relevant to our audit of the Financial Statements in Singapore, and we have fulfilled our other ethical responsibilities in accordance with these requirements and the ACRA Code. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Key Audit Matters

Key audit matters are those matters that, in our professional judgement, were of most significance in our audit of the Financial Statements of the current year. These matters were addressed in the context of our audit of the Financial Statements as a whole, and in forming our opinion thereon, and we do not provide a separate opinion on these matters.

Goodwill impairment review

Under SFRS(I) 1-36 *Impairment of Assets*, the Group is required to test goodwill for impairment annually, or more frequently if there are indicators that goodwill might be impaired. This assessment requires the exercise of significant judgement about future market conditions, including growth rates and discount rates.

Our audit procedures included critically challenging the key assumptions on growth rate and discount rate used by Management in conducting the impairment review. We performed sensitivity analysis around the key assumptions on growth rate and discount rate used in cash flow forecasts. We compared the growth rate to recent business performance, trend analysis and growth rate for the relevant country. For the discount rate, we compared it to the weighted average cost of capital. We found Management's key assumptions to be within the reasonable range of our expectations.

Allowance for expected credit losses for trade receivables

The Group makes allowances for expected credit losses based on an assessment of the recoverability of trade receivables. The Group uses judgement in making these assumptions and selecting the inputs to the impairment calculation.

Our audit procedures included critically challenging Management's assessment review for the allowance for expected credit losses. We have evaluated the design and implementation of key controls over the allowance for expected credit losses; assessed Management's assumptions about risk of default and expected credit loss rate; and assessed movement in the allowance for expected credit losses, write-off and recoveries of receivables. We found Management's key assumptions to be within the reasonable range of our expectations.

Information Other than the Financial Statements and Auditor's Report Thereon

Management is responsible for the other information. The other information comprises the information included in the annual report but does not include the Financial Statements and our auditor's report thereon. The Directors' Statement was obtained prior to the date of this auditor's report and the remaining other information included in the annual report is expected to be made available to us after that date.

Our opinion on the Financial Statements does not cover the other information and we do not and will not express any form of assurance conclusion thereon.

In connection with our audit of the Financial Statements, our responsibility is to read the other information identified above when it becomes available and, in doing so, consider whether the other information is materially inconsistent with the Financial Statements or our knowledge obtained in the audit or otherwise appears to be materially misstated.

If, based on the work we have performed on the other information that we obtained prior to the date of this auditor's report, we conclude that there is material misstatement of this other information, we are required to report that fact. We have nothing to report in this regard.

When we read the other information included in the annual report, if we conclude that there is a material misstatement therein, we are required to communicate the matter to those charged with governance and take appropriate actions in accordance with SSAs.

Responsibilities of Management and Directors for the Financial Statements

Management is responsible for the preparation of Financial Statements that give a true and fair view in accordance with the provisions of the Act and SFRS(I)s, and for devising and maintaining a system of internal accounting controls sufficient to provide a reasonable assurance that assets are safeguarded against loss from unauthorised use or disposition; and transactions are properly authorised and that they are recorded as necessary to permit the preparation of true and fair Financial Statements and to maintain accountability of assets.

In preparing the Financial Statements, Management is responsible for assessing the Group's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless Management either intends to liquidate the Group or to cease operations, or has no realistic alternative but to do so.

The Directors' responsibilities include overseeing the Group's financial reporting process.

Auditor's Responsibilities for the Audit of the Financial Statements

Our objectives are to obtain reasonable assurance about whether the Financial Statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with SSAs will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these Financial Statements.

As part of an audit in accordance with SSAs, we exercise professional judgement and maintain professional scepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the Financial Statements, whether due to
 fraud or error, design and perform audit procedures responsive to those risks, and obtain audit
 evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not
 detecting a material misstatement resulting from fraud is higher than for one resulting from error,
 as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override
 of internal control.
- Obtain an understanding of internal control relevant to the audit in order to design audit
 procedures that are appropriate in the circumstances, but not for the purpose of expressing an
 opinion on the effectiveness of the Group's internal control.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by Management.
- Conclude on the appropriateness of Management's use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Group's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the Financial Statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the Group to cease to continue as a going concern.
- Evaluate the overall presentation, structure and content of the Financial Statements, including the disclosures, and whether the Financial Statements represent the underlying transactions and events in a manner that achieves fair presentation.

 Obtain sufficient appropriate audit evidence regarding the financial information of the entities or business activities within the Group to express an opinion on the Consolidated Financial Statements. We are responsible for the direction, supervision and performance of the group audit. We remain solely responsible for our audit opinion.

We communicate with the Directors regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

We also provide the Directors with a statement that we have complied with relevant ethical requirements regarding independence, and to communicate with them all relationships and other matters that may reasonably be thought to bear on our independence, and where applicable, related safeguards.

From the matters communicated with the Directors, we determine those matters that were of most significance in the audit of the Financial Statements of the current year and are therefore the key audit matters. We describe these matters in our auditor's report unless law or regulation precludes public disclosure about the matter or when, in extremely rare circumstances, we determine that a matter should not be communicated in our report because the adverse consequences of doing so would reasonably be expected to outweigh the public interest benefits of such communication.

Report on Other Legal and Regulatory Requirements

In our opinion, the accounting and other records required by the Act to be kept by the Company and by the subsidiary corporations incorporated in Singapore of which we are the auditors have been properly kept in accordance with the provisions of the Act.

The engagement partner on the audit resulting in this independent auditor's report is Tsia Chee Wah.

Deloitte & Touche LLP Public Accountants and Chartered Accountants Singapore

11 February 2019

9 ACCOUNTING POLICIES

Except as disclosed in paragraph 10 below, the Group has applied accounting policies and methods of computation in the financial statements for the current reporting period consistent with those of the audited financial statements for the year ended 31 December 2017.

10 CHANGES IN ACCOUNTING POLICIES AND ESTIMATES

Singapore-incorporated companies listed on the Singapore Exchange are required to apply a new financial reporting framework, the Singapore Financial Reporting Standards (International) (SFRS(I)s), that is identical to the International Financial Reporting Standards (IFRS) for annual periods beginning on or after 1 January 2018.

The Group has adopted a new financial reporting framework, SFRS(I)s on 1 January 2018 and has prepared its financial information under SFRS(I)s for the year ended 31 December 2018. In adopting SFRS(I)s, the Group is required to apply all of the specific transition requirements in SFRS(I) 1 *First-time Adoption of Singapore Financial Reporting Standards (International)*. The Group's and Company's opening Statements of Financial Position under SFRS(I)s has been prepared as at 1 January 2017, which is the Group's date of transition to SFRS(I)s.

The Group has applied the option to reset the cumulative foreign currency translation differences for all foreign operations to zero at the date of transition to SFRS(I) on 1 January 2017. As a result, a cumulative foreign currency translation loss of \$265,000 was reclassified from foreign currency translation reserve to accumulated profits as at 1 January 2017. After the date of transition, any gain or loss on disposal of any foreign operations will exclude translation differences that arose before the date of transition.

The Group has reclassified the revaluation reserve relating to a property to capital reserve within other reserves at the date of transition on 1 January 2017 in accordance with SFRS(I) 1.

Other than as disclosed above, the adoption of SFRS(I)s will have no material impact on the Group's Financial Statements in this year of initial application.

11 GROUP EARNINGS PER ORDINARY SHARE AND GROUP EARNINGS BEFORE INTEREST, TAXATION, DEPRECIATION AND AMORTISATION (EBITDA)

Earnings per ordinary share - Basic and Diluted

	Gro	Group		
	FY 2018	FY 2017		
Deced on weighted everage number of ardiners				
Based on weighted average number of ordinary shares in issue – cents	39.15	29.90		

EBITDA

		Gro	Group		
		FY 2018 F			
(i)	EBITDA (\$'000)	46,134	36,707		
(ii)	EBITDA margin (%)	46.1	37.8		

12 NET ASSET VALUE PER ORDINARY SHARE

	Group		Company	
	31 Dec 2018	31 Dec 2017	31 Dec 2018	31 Dec 2017
Net asset value per ordinary share based on issued share capital - cents	170.16	167.34	112.33	122.29

13 REVIEW OF GROUP PERFORMANCE

Performance Review

Revenue

The Group's total revenue of \$100.1 million for 2018 was \$3.0 million or 3.1% higher than 2017 due to higher business volumes.

Other Income

The Group's other income of \$7.7 million for 2018 was derived from gain on the Surrender of Lease of the Property at 18 Teban Gardens Crescent to Jurong Town Corporation less provision for relocation costs to the new building.

Operating Costs

The Group's operating costs of \$68.1 million for 2018 was \$1.5 million or 2.3% higher than 2017, in tandem with the higher business volumes.

Operating Profit

Consequently, the Group's operating profit of \$39.7 million for 2018 was \$9.2 million or 30.3% higher than 2017.

The Group's profit before tax of \$41.1 million for 2018 was \$9.2 million or 28.6% higher than 2017.

Taxation for the Group of \$6.0 million for 2018 was \$0.9 million or 18.6% higher than 2017.

The Group's Profit attributable to Shareholders of the Company of \$34.7 million for 2018 was \$8.2 million or 30.9% higher than 2017.

Statements of Financial Position

Total Equity increase by \$2.5 million to \$151.8 million as at 31 December 2018 due mainly to the profits generated from operations offset by payment of dividends.

Total Assets increase by \$10.7 million to \$190.2 million as at 31 December 2018 due to the increase in Non-Current Assets of \$10.7 million. The increase in Non-Current Assets was due mainly to the increase in Vehicles, Premises and Equipment.

Total Liabilities increased by \$8.2 million to \$38.4 million as at 31 December 2018 due mainly to the increase in provision for relocation costs of \$7.0 million and increase in Tax Provision of \$1.2 million.

Cash Flow

The net cash outflow in 2018 was \$3.4 million after dividend payments.

14 ANY VARIANCE BETWEEN PROSPECT STATEMENT PREVIOUSLY DISCLOSED AND THE ACTUAL RESULTS

No forecast or prospect statement has been previously disclosed.

15 GROUP OUTLOOK

Barring further drops in Certificate of Entitlement prices, the vehicle testing business is expected to remain stable. We will continue to look at introducing new services in the non-vehicle testing business to mitigate any drop in demand resulting from the slowing Singapore economy.

16 DIVIDEND

(a) Current Financial Period Reported On

The Directors are pleased to propose a tax-exempt one-tier final dividend of 23.17 cents (2017: 22.88 cents) per ordinary share and a tax-exempt one-tier special dividend of 8.62 cents (2017: nil cents) per ordinary share.

Name of Dividend	Final	Special
Dividend Type	Cash; Tax-exempt one-tier	Cash; Tax-exempt one-tier
Dividend Amount per ordinary share	23.17 cents	8.62 cents
Tax Rate	Exempt one-tier	Exempt one-tier

(b) Corresponding Period of the Immediate Preceding Financial Year

Name of Dividend	Final
Dividend Type	Cash; Tax-exempt one-tier
Dividend Amount per ordinary share	22.88 cents
Tax Rate	Exempt one-tier

(c) Date payable

The proposed final and special dividends, if approved by the Shareholders at the Thirty-Eighth Annual General Meeting of the Company to be held on 24 April 2019, will be payable on 10 May 2019.

(d) Books closure date

NOTICE IS HEREBY GIVEN that the Transfer Books and Register of Members of the Company will be closed on 4 May 2019 for the purposes of determining Shareholders' entitlements to the proposed final and special dividends.

Duly completed and stamped transfers received by the Company's Share Registrar, B.A.C.S. Private Limited, 8 Robinson Road, #03-00 ASO Building, Singapore 048544 up to 5.00 p.m. on 3 May 2019 will be registered to determine Shareholders' entitlements to the final and special dividends.

Shareholders (being depositors) whose securities accounts with The Central Depository (Pte) Limited are credited with ordinary shares in the capital of the Company as at 5.00 p.m. on 3 May 2019 will be entitled to the proposed final and special dividends.

17 SEGMENT INFORMATION

The Group operates predominantly in Singapore. All vehicle inspection and non-vehicle testing services are managed and reported together as one segment in order to improve productivity and efficiency as these services have similar economic characteristics and processes. Hence there are no other reportable segments to be presented.

18 BREAKDOWN OF REVENUE

	Group	Group	Increase/
	2018	2017	(decrease)
	\$'000	\$'000	%
Revenue reported for first half year	49,177	48,203	2.0
Profit after taxation before deducting			
non-controlling interests reported for first			
half year	13,479	13,113	2.8
Revenue reported for second half year	50,886	48,831	4.2
Profit after taxation before deducting			
non-controlling interests reported for			
second half year	21,680	13,821	56.9

19 BREAKDOWN OF TOTAL ANNUAL DIVIDEND (IN DOLLAR VALUE)

	FY 2018	FY 2017
	\$'000	\$'000
Ordinary shares (tax-exempt one-tier)		
- Interim	11,932	11,630
- Final (proposed)	20,538	20,281
- Special (proposed)	7,641	-
Total	40,111	31,911

20 INTERESTED PERSON TRANSACTIONS

There is no Shareholders' mandate for interested person transactions pursuant to Rule 920 of the Listing Manual.

21 DISCLOSURE OF PERSONS OCCUPYING MANAGERIAL POSITIONS

Pursuant to Rule 704(13) of the Listing Manual of the Singapore Exchange Securities Trading Limited, we confirm that as at 31 December 2018, none of the persons occupying managerial positions in the Company or any of its principal subsidiaries is a relative of a Director or Chief Executive Officer or Substantial Shareholder of the Company.

22 CONFIRMATION PURSUANT TO RULE 720(1) OF THE LISTING MANUAL

The Company confirms that it has procured the Undertakings from all its Directors and Executive Officers in the format set out in Appendix 7.7 pursuant to Rule 720(1) of the Listing Manual.

BY ORDER OF THE BOARD

Chan Wan Tak, Wendy / Yeo Tee Yeok, Edwin Joint Company Secretaries

11 February 2019