

BOARD OF DIRECTORS



Lim Jit Poh

Chairman (Non-Executive & Non-Independent)

Mr Lim Jit Poh was appointed non-executive Director in 1981 and Chairman of VICOM Ltd in 1985. He is a member of both the Remuneration Committee and Nominating Committee. Mr Lim is also the Chairman of ComfortDelGro Corporation Limited, SBS Transit Ltd, Ascott Residence Trust Management Limited, China Printing & Dyeing Holding Limited and Eng Kong Holdings Limited, as well as the Lead Independent Director of Kim Eng Holdings Limited. These are listed companies with business interests in stock broking, property trust, hospitality and manufacturing. Mr Lim is also a Director of several non-listed companies under the ownerships of the Singapore Labour Foundation and Temasek Holdings (Private) Limited.

Mr Lim was a former top civil servant and a Fulbright scholar. He was awarded the Public Administration Medal by the Government of Singapore in 1972, as well as three awards by the National Trades Union Congress, namely the Friend of Labour Award in 1986, the Meritorious Service Award in 1990 and the Distinguished Service Award in 2000. In 2006, he was also one of the recipients of the Distinguished Science Alumni Award from the National University of Singapore. Mr Lim is a trustee of the Singapore National Employers' Federation.

In his previous employment as Executive Director of two public listed companies, Mr Lim had been directly involved in negotiations with business partners and relevant authorities on various joint venture projects in the ASEAN region, as well as in China, Hong Kong, United Kingdom, Australia and Mauritius. He was also involved in the management of these operations. Mr Lim was a Council Member of the Singapore Chinese Chamber of Commerce and Industry and the National University of Singapore, and a member of the Singapore British Business Council. He was also very active in community work being Chairman of a community centre management committee. Presently, he serves as President of Orchid Country Club and a member of the Board of Management of Pei Chun Public School.

Mr Lim holds a Bachelor of Science (Hons) in Physics from the University of Singapore and a Master of Education from the University of Oregon, USA.

Pursuant to Section 153(6) of the Companies Act, Cap 50, Mr Lim will be due for re-appointment as a Director at the forthcoming Annual General Meeting to be held on 27 April 2010. He is a non-independent Director of the Company.



Kua Hong Pak

Deputy Chairman (Non-Executive & Non-Independent)

Mr Kua Hong Pak was appointed non-executive Director and Deputy Chairman of VICOM Ltd in 2003. Mr Kua is presently the Managing Director/Group Chief Executive Officer of ComfortDelGro Corporation Limited and Deputy Chairman of SBS Transit Ltd. Prior to this, he was the President/Chief Executive Officer of Times Publishing Limited, where he managed its Singapore and overseas operations in the United States, United Kingdom, China, Japan, Hong Kong and Australia.

Mr Kua also serves on the boards of Temasek Holdings (Private) Limited, PSA International Pte Ltd, PSA Corporation Limited, StarHub Ltd, Ringier Print (HK) Limited and Cabcharge Australia Limited. He is also an Honorary Citizen of Shenyang City, China. In recognition of his contributions to community service, he was awarded the Public Service Medal in 1991 and the Public Service Star in 1996 by the President of the Republic of Singapore and re-appointed a Justice of the Peace in 2005. He was also awarded a Medal of Commendation by the National Trades Union Congress in 2005.

Mr Kua holds a Bachelor of Accountancy from the University of Singapore and is a Fellow of the United Nations Asian Institute. He also attended the Advanced Management Programme at Harvard Business School.

Mr Kua was last re-elected a Director of the Company pursuant to Article 95(2) of the Company's Articles of Association at the Annual General Meeting held on 27 April 2009. He is a non-independent Director of the Company.

BOARD OF DIRECTORS



Heng Chye Kiou

Chief Executive Officer & Director

Mr Heng Chye Kiou was appointed Executive Director in 1995 and Chief Executive Officer in 2003. He is Vice-President and member of the Bureau Permanent of the International Vehicle Inspection Committee, and Chairman of the School Advisory Committee of National Junior College. He retired from the Board of Directors of the Singapore Chinese Orchestra Company Limited in November 2006 after serving on the Board since its inception in 1996. He has served as Chairman of the Institute of Technical Education's Automotive Training Advisory Committee from May 1999 to April 2002. For his contribution to education, he was conferred the Public Service Medal in 2001.

Mr Heng holds a Bachelor of Engineering (Mechanical) from the University of Singapore and a Master of Science (Industrial Engineering) from the National University of Singapore. He is a registered professional engineer in Singapore and a chartered engineer in the United Kingdom.

Mr Heng was last re-elected a Director of the Company pursuant to Article 95(2) of the Company's Articles of Association at the Annual General Meeting held on 27 April 2009. He is a non-independent Director of the Company.



Ho Kah Leong

Director (Non-Executive & Independent)

Dr Ho Kah Leong was appointed a non-executive Director in 2003. He is an independent Director of the Company. Dr Ho is the Chairman of the Nominating Committee and member of the Remuneration Committee. He is also a Director of SuperBowl Holdings Ltd, Brothers Holdings Ltd, Fuxing China Group Ltd, Ang Mo Kio - Thye Hua Kwan Hospital Ltd, B'Well Ltd and Toa Payoh Senior Citizens' Health Care Centre Ltd.

Dr Ho was formerly the Senior Parliamentary Secretary to the Minister for the Environment from 1994 to 1997. From 1997 to 2003, he was the Principal of Nanyang Academy of Fine Arts. Currently, Dr Ho is the Senior Consultant to Pioneers & Leaders (Publishers) Pte Ltd.

As an accomplished artist who has held numerous exhibitions of his works, Dr Ho is also the President of Singapore Arts Federation.

Dr Ho holds a Bachelor of Science from the Nanyang University in Singapore. In 2001, he was conferred Honorary Doctorate by Wisconsin International University, USA.

Pursuant to Section 153(6) of the Companies Act, Cap 50, Dr Ho will be due for re-appointment as a Director at the forthcoming Annual General Meeting to be held on 27 April 2010.

BOARD OF DIRECTORS



Ong Teong Wan

Director (Non-Executive & Independent)

Mr Ong Teong Wan was appointed a non-executive Director in 1983. He is an independent Director of the Company. Mr Ong is also the Chairman of the Remuneration Committee and a member of the Audit Committee. Mr Ong is a Consulting Partner at the Singapore Institute of Management, a position held since 1984. He is an Independent Director of Lion Teck Chiang Ltd and the Chairman of its Audit Committee.

Mr Ong was awarded the Friend of Labour Award in 1991 by the National Trades Union Congress and is a Fellow of the Singapore Human Resource Institute. He was a Board Member of the Economic Development Board and the National Productivity Board. He was in government service for 10 years and worked for two American multinational companies for 12 years. Prior to joining the Singapore Institute of Management, he was Group Director (Personnel) for the Union Carbide Group of Companies in Singapore.

Mr Ong holds a Bachelor of Arts in Economics/Geography and a post-graduate Diploma in Education from the University of Malaya in Singapore. He also undertook post-graduate education studies in Teacher Training at Oxford University and completed a Master of Business Administration in International Business from the University of Southern California.

Pursuant to Section 153(6) of the Companies Act, Cap 50, Mr Ong will be due for re-appointment as a Director at the forthcoming Annual General Meeting to be held on 27 April 2010.



Sim Cheok Lim

Director (Non-Executive & Independent)

Mr Sim Cheok Lim was appointed a non-executive Director in 1984. He is an independent Director of the Company. Mr Sim is the Chairman of the Audit Committee. Mr Sim is also a Director of Kody (Asia) Private Ltd, Boardroom Ltd and Bequest Holdings Pte Ltd. In public service, he is presently Singapore's Ambassador (non-resident) to Kazakhstan and Uzbekistan. Mr Sim was previously the Chairman of Commercial & Industrial Security Corporation (CISCO) from 1994 to 2002, and Chairman/Director of several of its subsidiary companies. He was also the Director for Marketing for Shell Eastern Petroleum (Pte) Ltd from 1987 to 1994, a Director of Keppel Transportation and Telecommunications Ltd from 1989 to 2003, and of JEL Corporation (Holdings) Ltd from 2003 to 2007. Mr Sim was a recipient of the Friend of Labour Award in 1991 by the National Trades Union Congress, and was conferred the Public Service Medal and the Public Service Star by the President of Singapore in 1998 and 2003 respectively.

Mr Sim holds a Bachelor of Engineering (First Class Honours) from the University of Adelaide, Australia and a Diploma in Competitive Strategic Marketing from the University of California Berkeley.

Pursuant to Section 153(6) of the Companies Act, Cap 50, Mr Sim will be due for re-appointment as a Director at the forthcoming Annual General Meeting to be held on 27 April 2010.

BOARD OF DIRECTORS



Teo Geok Har, Nancy

Director (Non-Executive & Independent)

Ms Teo Geok Har, Nancy was appointed a non-executive Director in 1995. She is an independent Director of the Company. Ms Teo is a member of the Audit Committee and Nominating Committee. She was formerly the Chief Executive Officer of the Singapore Labour Foundation, a position she held from 1 July 1994 to 31 December 2006. She is also a Director of Dashmesh Singapore Pte Ltd. In February 2009, she was appointed by the Singapore Association of Social Workers to carry out a three-year project for them as Head of Accreditation with effect from 1 February 2009.

Ms Teo holds a Bachelor of Social Science (Hons) and a Bachelor of Arts, both from the University of Singapore.

Pursuant to Article 95(2) of the Company's Articles of Association, Ms Teo will be due for re-election at the forthcoming Annual General Meeting to be held on 27 April 2010.