

Board of Directors

Mr Lim Jit Poh was appointed a non-executive Director in 1981 and Chairman of VICOM Ltd in 1985. He is a member of the Remuneration Committee. Mr Lim is also the Chairman of ComfortDelGro Corporation Limited, SBS Transit Ltd, Ascott Residence Trust Management Limited, China Aviation Oil (Singapore) Corporation Ltd, China Printing & Dyeing Holding Limited and Sky China Petroleum Services Ltd as well as a Director of several listed companies with business interests in stock broking, property trust, hospitality, manufacturing and oil and energy services. Mr Lim is also a director of several unlisted companies under the ownerships of the Singapore Labour Foundation and Temasek Holdings (Private) Limited.

Mr Lim was a former top civil servant and a Fulbright scholar. He was awarded the Public Administration Medal

by the Government of Singapore in 1972 and three awards by the National Trades Union Congress, namely Friend of Labour Award in 1986, Meritorious Service Award in 1990 and Distinguished Service Award in 2000. In 2006, he was also one of the recipients of the Distinguished Science Alumni Award from the National University of Singapore. Mr Lim is a trustee of the Singapore National Employers' Federation.

Mr Lim was a Council Member of the Singapore Chinese Chambers of Commerce and Industry and the National University of Singapore, and a member of the Singapore British Business Council. He was also very active in community work being Chairman of a community centre management committee. Presently, he serves as Vice President of Orchid Country Club and a member of the Board of Management of Pei Chun Public School.

Mr Lim holds a Bachelor of Science (Hons) in Physics from the University of Singapore and a Masters of Education from the University of Oregon, USA.

Pursuant to Article 95(2) of the Company's Articles of Association, Mr Lim will be due for re-election at the forthcoming Annual General Meeting to be held on 25 April 2007. He is a non-independent Director of the Company.



Lim Jit Poh
Chairman
(Non-Executive)

Mr Kua Hong Pak was appointed non-executive Director and Deputy Chairman of VICOM Ltd in 2003. Mr Kua is presently the Managing Director/Group Chief Executive Officer of ComfortDelGro Corporation Limited and Deputy Chairman of SBS Transit Ltd. Prior to this, he was the President/Chief Executive Officer of Times Publishing Limited from 1989 to 2001.

Mr Kua also serves on the boards of Temasek Holdings (Private) Limited, PSA International Pte Ltd, PSA Corporation Limited, StarHub Ltd, Ringier Print (HK) Limited and Cabcharge Australia Limited. He is also an Honorary Citizen of Shenyang City, China. In recognition of his contributions to community service, he was awarded the Public Service Medal in 1991 and Public Service Star in 1996 by the President of the Republic of Singapore and re-appointed a Justice of the Peace in 2005. He was also awarded a Medal of Commendation by the National Trades Union Congress in 2005.

Mr Kua holds a Bachelor of Accountancy degree from the University of Singapore and is a Fellow of the United Nations Asian Institute. He also attended the Advanced Management Programme at Harvard Business School.

Mr Kua was last re-elected a Director of the Company pursuant to Article 95(2) of the Company's Articles of Association at the Annual General Meeting held on 27 April 2006. He is a non-independent Director of the Company.



Kua Hong Pak
Director/Deputy Chairman
(Non-Executive)

Board of Directors

Mr Heng Chye Kiou was appointed Executive Director in 1995 and Chief Executive Officer in 2003. He is Vice President and member of the Bureau Permanent of the International Vehicle Inspection Committee, and Chairman of both the School Advisory Committee of National Junior College and the Motor Industry Certification Board (Singapore). He retired from the Board of Directors of the Singapore Chinese Orchestra Company Limited in November 2006

after serving on the Board since its inception in 1996. He has served as Chairman of the Institute of Technical Education's Automotive Training Advisory Committee from May 1999 to April 2002. For his contribution to education, he was conferred the Public Service Medal in 2001.

Mr Heng holds a Bachelor in Engineering (Mechanical) from the University of Singapore and a Masters in Science (Industrial Engineering) from the National University of Singapore. He is a registered engineer in Singapore and a registered chartered engineer in the United Kingdom.

Pursuant to Article 95(2) of the Company's Articles of Association, Mr Heng will be due for re-election at the forthcoming Annual General Meeting to be held on 25 April 2007. He is a non-independent Director of the Company.

Heng Chye Kiou
Executive Director/
Chief Executive Officer



Dr Ho Kah Leong was appointed a non-executive Director in 2003. He is the Chairman of the Nominating Committee and member of the Remuneration Committee. He is also a Director of SuperBowl Holdings Ltd, Brothers Holdings Limited, Sculpture Square Ltd, Green World Holdings Ltd, Dayen Environmental Ltd, Ang Mo Kio – Thye Hua Kwan Hospital Ltd, Geylang East Senior Citizens' Health Care Centre Ltd, Toa Payoh Citizens' Health Care Centre Ltd and Mee Toh School Ltd.

Dr Ho was formerly the Senior Parliamentary Secretary in the Ministry of the Environment from 1994 to 1997. From 1997 to 2003, he was the Principal of Nanyang Academy of Fine Arts. Currently, Dr Ho is the Senior Consultant to Pioneers & Leaders (Publishers) Pte Ltd.

As an accomplished artist who has held numerous exhibitions of his works, Dr Ho is President of the Singapore Arts Federation.

Dr Ho holds a Bachelor of Science degree from the then Nanyang University in Singapore. In 2001, he was conferred Honorary Doctor by Wisconsin International University, USA.

Dr Ho was last re-elected a Director of the Company pursuant to Article 95(2) of the Company's Articles of Association at the Annual General Meeting held on 27 April 2006. He is an independent Director of the Company.

Ho Kah Leong
Director
(Non-Executive)



Mr Ong Chow Hong was appointed a non-executive Director in 1981. He is a member of the Nominating Committee. A Certified Public Accountant of Singapore and Fellow of the Australian Society of Certified Practising Accountants and holder of a Diploma in Management Consultancy, Mr Ong is practising as a Management Controls Consultant. He has many years of management and executive experiences in the public and private sectors working for organisations such as Port of Singapore Authority and Esso Standard Berhad.

He is also a Director and Chairman of Audit Committee and member of Nominating Committee of Superior Multi-Packaging Ltd and Director of Hoover Stainless Pte Ltd.

In public and community services, he is a Member of Aljunied Town Council and Chairman of its Audit Committee and member of Audit Committee of Orchard Country Club and member of the Audit Committee of the National Council of Social Service. Mr

Ong was awarded the Friend of Labour Award in 1989 as well as the Public Administration Medal in 1978.

Mr Ong was last re-elected a Director of the Company pursuant to Article 95(2) of the Company's Articles of Association at the Annual General Meeting held on 27 April 2006. He is an independent Director of the Company.

Ong Chow Hong
Director
(Non-Executive)



Mr Ong Teong Wan was appointed a non-executive Director in 1983. He is also the Chairman of the Remuneration Committee and a member of the Audit Committee. Mr Ong is a Consulting Partner at the Singapore Institute of Management, a position held since 1984. He is an independent Director of Lion Teck Chiang Ltd and Chairman of its Audit Committee.

Mr Ong was awarded the Friend of Labour Award in 1991 by National Trades Union Congress and is a Fellow of the Singapore Human Resource Institute. He was a Board Member of the Economic Development Board and the National Productivity Board. He was in government service for 10 years and worked for two American multi-national companies for 12 years. Prior to joining the Singapore Institute of Management he was Group Director (Personnel) for the Union Carbide Group of Companies in Singapore.

Mr Ong holds a Bachelor of Arts degree in Economics/Geography and post-graduate Diploma in Education from the University of Malaya in Singapore. He also undertook post-graduate education studies in Teacher Training at Oxford University and completed a Master of Business Administration degree in International Business from the University of Southern California.

Pursuant to Article 95(2) of the Company's Articles of Association, Mr Ong will be due for re-election at the forthcoming Annual General Meeting to be held on 25 April 2007. He is an independent Director of the Company.

Ong Teong Wan
Director
(Non-Executive)



Board of Directors

Mr Sim Cheok Lim was appointed a non-executive Director in 1984. He is the Chairman of the Audit Committee. Mr Sim is also a Director of JEL Corporation (Holdings) Ltd, Boardroom Ltd and Bequest Holdings Pte Ltd. In public service, he is presently Singapore's Ambassador (non-resident) to Kazakhstan and Uzbekistan. Mr Sim was

previously the Chairman of Commercial & Industrial Security Corporation (CISCO) from 1994 to 2002, and Chairman/Director of several of its subsidiary companies.

He was also the Director for Marketing for Shell Eastern Petroleum (Pte) Ltd from 1987 to 1994. Mr Sim was also a Director of Keppel Transportation and Telecommunications Ltd from 1989 to 2003. Mr Sim was a recipient of the Friend of Labour Award in 1991 by National Trades Union Congress, and was conferred the Public Service Medal (PBM) and the Public Service Star (BBM) by the President

of Singapore in 1998 and 2003 respectively.

Mr Sim holds a Bachelor of Engineering (First Class Honours) degree from the University of Adelaide, Australia and a Diploma in Competitive Strategic Marketing from the University of California Berkeley.

Mr Sim was last re-elected a Director of the Company pursuant to Article 95(2) of the Company's Articles of Association at the Annual General Meeting held on 28 April 2005. He is an independent Director of the Company.

Sim Cheok Lim
Director
(Non-Executive)



Ms Teo Geok Har, Nancy was appointed a non-executive Director in 1996. She is a member of the Audit Committee and Nominating Committee. Ms Teo has been appointed the Director of the International Affairs Department of the National Trades Union Congress from 1 November 2006. She was formerly the Chief Executive Officer of the Singapore Labour Foundation, a position held from 1 July 1994 to 31 December 2006. She is also a Director of

NTUC Thrift & Loan Co-operative Limited, NTUC Club Investments Pte Ltd, NCI Golf Pte Ltd, NCI Leisure Pte Ltd, Quebec Leisure International Pte Ltd and Resorts Concept Pte Ltd.

Ms Teo holds a Bachelor of Social Science (Hons) and a Bachelor of Arts from the University of Singapore.

Ms Teo was last re-elected a Director of the Company pursuant to Article 95(2) of the Company's Articles of Association at the Annual General Meeting held on 28 April 2005. As from 1 January 2007, she is an independent Director of the Company.

Teo Geok Har, Nancy
Director
(Non-Executive)

